

the
BIG
STORY **TRUST**

Risk management policy

1. General policy

- 1.1 The trustees of The Big Story Trust acknowledge that the responsibility for the management and control of the charity rests with them and that an integral part of this management and control is the development of a risk management policy.
- 1.2 Our policy is to identify and manage the possible and probably risks that the charity may face in the short and medium term as an integral part of governance to help ensure that:
 - Significant risks are known and monitored, enabling the trustees to make informed decisions and to take timely action;
 - The charity makes the most of opportunities and develops them with a confidence that any risks will be properly managed;
 - The charity's aims are more successfully achieved;
 - Forward and strategic planning is improved.
- 1.3 The trustees overriding responsibility is to develop, oversee and put into place systems, procedures and controls that enable the charity to be successful in achieving the purposes for which it was established and to be honouring to God.
- 1.4 In so doing, the trustees recognise and accept that not all risks can or should be avoided or fully mitigated but would seek to mitigate, as far as is possible, those that it considers to pose the most serious threat to the future viability and success of the charity.
- 1.5 In general, the trustees would classify the risk profile of the charity as low, recognising that this profile may change or vary:
 - Over time;
 - When applied to specific activities or operations e.g. investments;
 - In the light of external circumstances and influences.
- 1.6 In constructing this policy, the trustees have paid due consideration to the Charity Commission guidance "How to manage risks in your charity".

2. Identifying and assessing risks

- 2.1 The Big Story Trust identifies the risks that it faces in a systematic way recognising that risks can impact all parts of the charity including those associated with the following areas:
 - Governance risks – including strategic and leadership;
 - Operational risks;
 - Financial risks;
 - External risks;
 - Compliance with the law and other regulations.

- 2.2 Risks are considered by the trustees and recognising that this assessment will necessarily involve a level of subjectivity, the more serious risks are identified.
- 2.3 The operating environment and the associated risks faced by the charity will change over time. As a result, the identification and the assessment of risk will be reconsidered if:
- Circumstances change that are considered to impact the ability of the charity to achieve its goals;
 - Legislation or other regulations are introduced or amended such that they impact the successful operation of the charity;
 - There are significant changes in the charity's key personnel.
- 2.4 In the event that nothing occurs to cause risks to re-assessed, a review of all risks will take place on an annual basis.
- 2.5 Controls that are designed to mitigate financial risks are reviewed by the trustees on an annual basis.

3. Managing the identified risks

- 3.1 Once identified and assessed, the trustees will determine how to manage each risk, either by:
- Seeking to avoid the risk altogether, which may mean the charity scales back, or even stops altogether, its work in certain areas;
 - Accepting the risk, understanding that not all risks can or should be avoided;
 - Transferring the risk or its impact to a third party. The most recognised form of risk transference is through the use of insurance. However, in some situations, the trustees may consider the outsourcing of certain activities to more specialist providers;
 - Seeking to mitigate or control the risk (see 3.2).
- 3.2 In cases where the trustees seek to control the risks, actions taken may include:
- Changes to operating practices or procedures;
 - The introduction or implementation of new systems or processes;
 - Amending the role of volunteers and staff, even removing them altogether in extreme cases.

4. Residual risk

- 4.1 The residual risk is that which remains once the trustees have managed the risk in the ways set out in 3.1.
- 4.2 This level of residual risk is considered by the trustees of charity be acceptable when pursuing the objectives of the church/charity.

5. Adoption of this policy

5.1 The trustees of The Big Story Trust formally accepted this policy on 27th April 2017.